Annexure B – 2018 Organisational Performance



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2018 RBN Projects and Programmes in Line with Strategic Focus Areas

Education

*RAG Clarification:

Red: An SKPI will be red if the year-to-date targets of its directly contributing benefits and deliverables are missed by more than 50%. **Amber:** An SKPI will be amber if the year-to-date targets of its directly contributing benefits and deliverables are missed by less than 25%. **Green:** An SKPI will be green if the year-to-date targets of its directly contributing benefits and deliverables are attained or exceeded.

Contributing projects and programmes

Strategic Objective	Strategic Key Performance Area (SKPA)	Strategic Key Performance Indicator (SKPI)	Baseline Information	Contributing Projects	Contributing Department/ Entity	Budget	Status	Deliverable/Benefit Comment	2018 Target	YTD Actual (2 nd Q)
Individual welfare: Acceptable living conditions for all people by improving individual quality of life and social wellbeing	Access uplifting learning opportunities	Number of Bachelor Degree Passes as % of overall pass rate	23.79 % adults had a matric certificate December 2017	Education Policy Development	Secretary of Traditional Governance	R420,000	Active	Structure in dealing with education matters and decisions to be made <u>NOTE</u> : Improved quality of Education in RBN	30 March 2018	Pending

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Individual welfare: Acceptable living conditions for all people by improving	Access uplifting learning opportunities	Number of Bachelor Degree Passes as % of overall pass rate	23.79 % adults had a matric certificate December 2016	RBI Schools' performance	RBI	R4,250,000	Active	Overall grade 12 pass rate in RBN schools (%) Overall grade 7 pass rate in RBN schools (%)	70:100 (80%) 70:100 (80%)	1069:1212 (88%) 1470:1783 (82%)
individual quality of life and social wellbeing		Number of Bachelor Degree Passes as % of overall pass rate	23.79 % adults had a matric certificate December 2016	Maintenance of school Infrastructure and Safety & Security	RBI	RO	Active	Number of school inspection reports compiled <u>NOTE</u> : Well- maintained schools	1	2
		Number of Bachelor Degree Passes as % of overall pass rate	23.79 % adults had a matric certificate December 2016	RBI Community Schools Programme	RBI	R1,750,000	Active	Number of School Management Teams trained <u>NOTE</u> : Well- functioning School Governing Bodies and Management Teams	310	57
		% of 3-5 year olds in pre- school	28.55 % 3- 5yr/old population	Preschool Education/ECD Programme	RBI	R2,000,000	Active	Number of children enrolled in ECD programme	262	286
			had access to ECD					Number of ECD educators trained/ mentored	28	27

	December 2016					Number of Bafokeng employed on the ECD programme	36	34
	f the5.78 %ulationcommunityn a posthad a post-	Student Services	RBI	R10,000,000	Active	Number of students awarded with financial support	100	131
qual	ric matric lification qualification December 2016					Number of student repaying the student loan	NVR	NVR
	f the5.78 %ulationcommunityn a posthad a post-	RBI Akanyang programme I (Teacher	RBI	R4,000,000	Active	Number of students enrolled for the course	100	97
qual	ric matric lification qualification December 2016	Development Programme)				Ratio of students completing the programme	70:100	Pending
	nber of 23.79 %	RBI Kitsong	RBI	R500,000	Active	Ratio of learners	1:1	59:59
	helor adults had a					passing Grade 8	(100%)	(100%)
Degi						Ratio of learners	1:1	57:57
	ses as % certificate					passing Grade 9	(100%)	(100%)
	verall December					Ratio of learners	1:1	57:57
pass	s rate 2016					passing Grade 10	(100%)	(100%)
						Ratio of learners	1:1	37:37
						passing Grade 11	(100%)	(100%)
						Ratio of learners	1:1	7:7
						passing Grade 12	(100%)	(100%)
	ulation community	RBI Post School: Phokeng Campus	RBI	R1,875,000	Active	Number of headcounts enrolled	210	162
with	had a post matric	(Engineering)				in Engineering N1 - N3		

matric qualificati	qualification December 2016					Ratio of students passing/completing the Engineering programme	70%	134:163 (82%)
% of the populatio with a populatio matric	st had a post- matric	RBI Post School: Maile Campus (Construction)	RBI	R1,875,000	Active	Number of headcounts enrolled in Construction Related Programmes	55	60
qualificat	ion qualification December 2016					Ratio of students passing/completing the Construction programme	50:100 (50%)	48:80 (60%)
% of the populatio with a populatio matric qualification	st had a post- matric	RBI Post School: Ananda Campus (Hospitality)	RBI	R1,875,000	Active	Number of headcount enrolled in the Hospitality Certificate Programme	41	39
	December 2016					Ratio of students passing/completing the Hospitality programme	70:100 (70%)	Pending
% of the populatio with a po- matric qualificati	st had a post- matric	RBI Post School: Tapologo Campus (Health Care)	RBI	R1,875,000	Active	Number of headcount enrolled Health care Certificate Programme	0	0
	December 2016					Ratio of students passing/completing the Health care programme	0:0	0:0
Number o Bachelor	of 23.79 % adults had a		RBI	SLP	Active	Ratio of learners passing maths	30:100 (30%)	13:42 (31%)

Degree Passes as % of overall pass rate	matric certificate December 2016	RBI Macharora Education Support Initiatives				Ratio of learners passing science	30:100 (30%)	19:38 (50%)
% of 3-5 year olds in pre-	28.55 % 3- 5yr/old	RBI ECD Feeding Scheme	RBI	Not Reported	Active	Number of ECDs benefitting	11	11
school	population had access					Number of learners fed across the RBN	600	644
	to ECD December 2016					Number of plates prepared <u>NOTE</u> : Improved health and wellbeing of learners	255,200	120,272
Number of Bachelor Degree Passes as % of overall pass rate	23.79 % adults had a matric certificate December 2016	RBI Quality assurance	RBI	R300,000	Active	Number of quarterly reviews conducted on RBI projects and programmes	1	Pending
Number of Bachelor Degree	23.79 % adults had a matric	School within a school programme	RBI	Not Reported	Active	Number of learners passing Mathematics in grade 11 and 12	239	NVR
Passes as % of overall pass rate	certificate December 2016					Number of learners passing Physical Science in grade 11 and 12	239	NVR

Health

Contributing projects and programmes

Strategic Key	Strategic Key	Baseline	Contributing	Contributing	Budget	Status	Deliverable/Benefit	2018	YTD
Performance	Performance	Information	Projects	Department			Comment	Target	Actual
Area	Indicator			/Entity					(2 nd Q)
(SKPA)	(SKPI)								
Increase Baagi	R-value of	53 was the	Registration of	HSDS	RO	Active	Enable RBN EMRS to	14	Pending
life expectancy	top-up	average life	Advanced life				charge for services	November	
	healthcare	expectancy	support				rendered	2017	
	services per	January 2011	certificate						
	person per								
	year								
	Performance Area (SKPA) Increase Baagi	Performance Area (SKPA)Performance Indicator (SKPI)Increase Baagi life expectancyR-value of top-up healthcare services per person per 	Performance Area (SKPA)Performance Indicator (SKPI)InformationIncrease Baagi life expectancyR-value of top-up healthcare services per person per year53 was the average life expectancy	Performance Area (SKPA)Performance Indicator (SKPI)InformationProjectsIncrease Baagi life expectancyR-value of top-up healthcare services per year53 was the average life expectancy January 2011Registration of Advanced life support certificate	Performance Area (SKPA)Performance Indicator (SKPI)InformationProjectsDepartment /EntityIncrease Baagi life expectancyR-value of top-up healthcare services per year53 was the average life expectancyRegistration of Advanced life support certificateHSDS	Performance Area (SKPA)Performance Indicator (SKPI)Information InformationProjectsDepartment /EntityIncrease Baagi life expectancyR-value of top-up healthcare services per person per year53 was the average life expectancyRegistration of Advanced life support certificateHSDSR0	Performance Area (SKPA)Performance Indicator (SKPI)Information InformationProjectsDepartment /EntityOutput Increase Baagi RoActiveIncrease Baagi life expectancy services per yearR-value of top-up healthcare services per year53 was the average life expectancy January 2011Registration of Advanced life support certificateHSDSROActive	Performance Area (SKPA)Performance Indicator (SKPI)Information InformationProjectsDepartment /EntityCommentIncrease Baagi life expectancy services per yearR-value of top-up healthcare services per person per year53 was the average life expectancy January 2011Registration of Advanced life support certificateHSDSR0ActiveEnable RBN EMRS to charge for services rendered	Performance Area (SKPA)Performance Indicator (SKPI)Information InformationProjectsDepartment /EntityCommentTargetIncrease Baagi life expectancyR-value of top-up healthcare services per person per year53 was the average life expectancyRegistration of Advanced life support certificateHSDSR0ActiveEnable RBN EMRS to charge for services rendered14 November 2017

Strategic Objective	Strategic Key Performance Area (SKPA)	Strategic Key Performance Indicator (SKPI)	Baseline Information	Contributing Programmes	Contributing Department /Entity	Budget	Status	Deliverable/Benefit Comment	2018 Target	YTD Actual (2 nd Q)
Individual welfare: Acceptable living conditions for all people by improving individual quality of life	Increase <i>Baagi</i> life expectancy	R-value of top-up healthcare services per person per year	53 was the average life expectancy January 2011	Primary health care programme	HSDS	RO	Active	Total number of patients at clinics (incl. Mobile)	N/A	167,267

and social	R-value of	53 was the	Emergency Medical Rescue	HSDS	R274,000	Active	Number of EMRS calls attended	N/A	3,265
wellbeing	top-up healthcare services per person per	average life expectancy January 2011	Services (EMRS)				Number of Patients conveyed by EMRS and PPT	N/A	1,779
	year						Number of community members trained on basic emergency skills	30	0
	R-value of top-up healthcare services per person per year	53 was the average life expectancy January 2011	Child immunization in RBN	HSDS	RO	Active	Number of immunisations in RBN	34,000	22,765
	R-value of top-up healthcare services per person per year	53 was the average life expectancy January 2011	Psychological services Programme	HSDS	RO	Active	Psychological services: Number of patients and referrals from Bafokeng clinics, youth centre and Police station attended to	150	209
							Number of group sessions facilitated	N/A	14
							Number of Psychological home visits conducted	45	20
	R-value of top-up healthcare	53 was the average life	Health Promotion Education	HSDS	R250,000	Active	Number of people targeted for Health education in	47,000	42,558

services per person per	expectancy January 2011					community structures		
year	January 2011					Number of health	115	107
						awareness		
						campaigns/events/ health activities		
						facilitated in		
						Bafokeng Nation		
R-value of	53 was the	EMRS in service	HSDS	R85,838	Active	Number of EMRS	15	18
top-up	average life	training				and Bafokeng	-	_
healthcare	expectancy	C C				Health centre staff		
services per	January 2011					members trained or		
person per						lectured		
year						Number of	120	77
						mentoring sessions		
						conducted (on the		
						job mentoring)		
						Number of	1	3
						emergency evacuation		
						assimilation dry run		
						facilitated in the		
						community		
R-value of	53 was the	Managing	HSDS	R39,274	Active	Total Number of	N/A	Pending
top-up	average life	Occupational		,		health screening		Ũ
healthcare	expectancy	Health Services				done		
services per	January 2011	in RBN				Number of	0	0
person per						accidents and		
year						incidents reported		
						in the working area		
R-value of	53 was the	Managing	HSDS	R485,000	Active	Total patients for	N/A	118
top-up	average life	Infection				wound care RBN		
healthcare		Prevention and				clinics		

services per	expectancy	Control within				Number of IPC	7	7
person per	January 2011	RBN clinics				audits done in all		
year						Bafokeng clinics		
R-value of	53 was the	Call Centre	HSDS	R416,000	Active	Number of calls	N/A	3,934
top-up	average life	programme				dispatched from the		
healthcare	expectancy					call centre		
services per	January 2011					Total number of	N/A	8,561
person per						calls received at the		
year						call centre		

Land and Environment

Contributing projects and programmes

Strategic	Strategic Key	Strategic Key	Baseline	Contributing	Contributing	Budget	Status	Deliverable/Benefit	2018	YTD
Objective	Performance	Performance	Information	Projects	Department/			Comment	Target	Actual
	Area	Indicator			Entity					(2 nd Q)
	(SKPA)	(SKPI)								
Community	An effective	% Alignment to	100 %	Land Policy	Secretary of	RO	Active	Better governance	30	Pending
welfare:	professional	RBN	alignment to	Development	Traditional			of Bafokeng land	March	
Collaboratively	administration	integrated,	RBN integrated,		Governance				2018	
building an		coordinated,	coordinated,							
inclusive		efficacy	efficacy							
traditional		strategy	strategy							
community of			December 2017							
which we can		% Alignment to	100 %	Malejane Nape	Land Use	R1,800,000	Active	Number of sites to	4	Pending
be proud		RBN	alignment to	Heritage Project	Management			be preserved		
		integrated,	RBN integrated,		and			NOTE: To identify		
		coordinated,	coordinated,		Agriculture			and preserve sites		
		efficacy	efficacy					that are potentially		
		strategy	strategy					heritage sites and		
			December 2017					protect them from		
								being used e.g. by		
								mines		
	A clean and	% of	19671	RBN Employees	Land Use	RO	Active	Number of RBN	10	Pending
	appealing	households	households/	and Community	Management			areas to be cleaned		
	environment	that receive	stands from	cleaning	and			Number of staff	250	Pending
		weekly refuse	which waste is	Campaign	Agriculture			participating in the		
		removal	collected	(Phepafatso)				campaign		
		services	December 2017					<u>NOTE:</u> To promote		
								cleanliness in RBN		
								through waste		
								management		

						awareness campaign		
% of new development with comprehensive EIA reports	81 % of new development with comprehensive EIA reports December 2016	EIA for the development of new cemeteries 2018	Land Use Management and Agriculture	R1,688,456	To start	Finalised EIA report for the establishment of new cemeteries in RBN	_	Pending
% of households that receive weekly refuse removal services	19671 households/ stands from which waste is collected December 2017	Phokeng and Tsitsing waste transfer station lease	Land Use Management and Agriculture	RO	On hold	Improved waste management in RBN	31 Jan 2017	Pending
% of population linked to stand database	100 % of population linked to stand database in PULA December 2016	Alignment of GIS system with PULA Stand Data	Infrastructure Maintenance	RO	Complete	Development of a new cadastre map that reflects reality	3 Nov 2017	8 June 2018
% of new development with comprehensive EIA reports	81 % of new development with comprehensive EIA reports December 2016	EIA for the development of new cemeteries	Land Use Management and Agriculture	R2,500,000	Complete	Allocation and preparation of cemeteries	14 Nov 2017	28 June 2018

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Community welfare: Collaboratively building an inclusive traditional	A clean and appealing environment	% of new development with comprehensive EIA reports	81 % of new development with comprehensive EIA reports December 2016	RBA Environmental Management Programme	Land Use Management and Agriculture	R760,000	Active	Number of EIA reports Reviewed <u>NOTE</u> : Ensuring a clean environment in the RBN	N/A	3
community of which we can be proud		% of households that receive weekly refuse removal services	19671 households/ stands December 2016	Collection of waste in the RBN	Infrastructure Maintenance	R11,000,000	Active	Number of stands from which waste is collected	19,671	19,671
	An effective professional administration	% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Land monitoring programme	Protective Services	RO	Active	Number of non- compliance notices issued (Illegal land occupation) <u>NOTE</u> : Prevention of illegal use of RBN land	N/A	48
		% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Spatial Planning	Infrastructure Maintenance	RO	Active	Ratio of land applications evaluated and approved by the land committee Evaluation and approval of land use applications	1:1 (100%)	2:2

		% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Archiving and updating of RBN buildings, stands and service drawings	Infrastructure Maintenance	RO	Active	<u>NOTE</u> : Monitoring adherence to the RBN Masterplan Number of stands integrated on the existing RBN cadastral plans, realignment and subdivisions of stands	60	4
								Number of drawings sorted, scanned and archived <u>NOTE</u> : Stored plans and drawings to make them readily available	N/A	4
Individual welfare: Acceptable living conditions for all people by improving individual quality of life and social wellbeing	Access to adequate housing	% of Bafokeng with access to residential land	22791 stands December 2016	Development Planning & Compliance	Infrastructure Maintenance	RO	Active	Number of business and residential stands allocated to Morafe <u>NOTE</u> : Compliance with Land Use Regulations and By-laws (Including Building Regulations)	20	36

Access to	% of Bafokeng	22791 stands	Integrated	Moumo	RO	Active	Develop housing	19 Jan	Pending
adequate	with access to	December 2016	Housing Project				for Bafokeng and	2021	
housing	residential land						non Bafokeng		
							community		
							members		

Economic development

Contributing projects and programmes

Strategic Objective	Strategic Key Performance Area (SKPA)	Strategic Key Performance Indicator (SKPI)	Baseline Information	Contributing Projects	Contributing Department/ Entity	Budget	Status	Deliverable/Benefit Comment	2018 Target	YTD Actual (2 nd Q)
Sustainability and growth: Resecting our resources as intergeneratio nal assets and achieving inclusive	Diversification of Lefatse- based income	R-value of turnover for Bafokeng- based business	R738 600 000.00 Rand value of procurement spend at mines, RBA and RBI December 2016	Focused Approach- Enterprise Development- Phase 2 (2018- 2020)	RBED	RO	Active	Number of SMMEs benefiting <u>NOTE:</u> To provide the identified SMMEs with customised development interventions	37	Pending
growth and full employment in the long term		R-value of turnover for Bafokeng- based business	R738 600 000.00 Rand value of procurement spend at mines, RBA and RBI December 2016	Incubation Hub	Moumo	RO	Active	Source funding and build an industrial park for SMMEs	10 Sep 2019	Pending
		R-value of turnover for farmers	R 1 007 680.00 Rand value of livestock produce sold through formal and informal markets December 2016	Livestock (Red Meat) Project	Moumo	RO	Active	Number of local farmers receiving commercial breeding start-up businesses	10	Pending
		R-value of turnover for Bafokeng- based business	R738 600 000.00 Rand value of procurement spend at mines,	RBED Youth Business Accelerator Project 2018	RBED	RO	Active	Number of youth SMMEs capacitated <u>NOTE:</u> Capacitate youth-owned businesses	210	Pending

	RBA and RBI December 2016							
R-value of turnover for Bafokeng-	R738 600 000.00 Rand value of procurement	Overseeing the Construction of the Chromtech	Moumo	RO	Active	Number of SMMEs receiving contract opportunities	NVR	Pending
based business	spend at mines, RBA and RBI December 2016	Siding Project				Number of people receiving employment opportunities	NVR	Pending
R-value of turnover for Bafokeng- based	R738 600 000.00 Rand value of procurement spend at mines,	RBED/CCBSA Youth Entrepreneurship Programme	RBED	Not Reported	Active	Number of Container immersed for youth start-up businesses	45	Pending
business	RBA and RBI December 2016					Number of youth trained in entrepreneurship	1,000	Pending
R-value of turnover for farmers	R 1 007 680.00 Rand value of livestock produce sold through formal and informal markets December 2016	Installation of crush pens 2018	Land Use Management and Agriculture	R500,000	Active	Number of crush pens erected	2	Pending
R-value of turnover for farmers	R 1 007 680.00 Rand value of livestock produce sold through formal and informal markets December 2016	Installation of Boreholes and Windmills 2018	Land Use Management and Agriculture	R250,000	Active	Number of boreholes and windmills erected	2	Pending
R-value of turnover for farmers	R 1 007 680.00 Rand value of livestock produce	ICCO Vegies Project	Moumo	RO	Active	Number of farmers to benefit from the project.	10	Pending

t	R-value of turnover for Bafokeng- based	sold through formal and informal markets December 2016 R738 600 000.00 Rand value of procurement spend at mines,	Establishment and Monitoring of Phoka Shop	RBED	RO	Active	Number of cooperatives selected to sell at the shop	15	Pending
b	business	RBA and RBI December 2016					Number of local SMMEs to be trained NOTE: To equip local SMMEs with product marketing skills	15	Pending
t B b	R-value of turnover for Bafokeng- based business	R738 600 000.00 Rand value of procurement spend at mines, RBA and RBI December 2016	Smart Procurement Expo	RBED	RO	To start	Number of SMMEs to attend the exhibition	10	Pending
t B b	R-value of turnover for Bafokeng- based business	R738 600 000.00 Rand value of procurement spend at mines, RBA and RBI December 2016	Establishment of the Fabrication facility	RBED	Not Reported	On hold	Number of Bafokeng SMMEs renting space at the fabrication facility <u>NOTE</u> : Establish a repair facility to refurbish mining equipment	5	Pending

R-value of	R 1 007 680.00	Establishment	Land Use	R10,000,000	On hold	Establishment of an	30 Jun	Pending
turnover for	Rand value of	and	Management	(External		animal	2017	
farmers	livestock produce	Management of	and	Funding)		feedlot/pound		
	sold through	the animal	Agriculture			<u>NOTE</u> : Improve the		
	formal and	pound/feedlot in				sustainability of		
	informal markets	Bafokeng				cattle farmers in		
	December 2016					RBN		
R-value of	R738 600 000.00	Rustenburg:	RBED	RO	Complete	Total number of	10	9
turnover for	Rand value of	Mining and				local SMMEs to		
Bafokeng-	procurement	Technical Expo				exhibiting		
based	spend at mines,							
business	RBA and RBI							
	December 2016							
R-value of	R738 600 000.00	Tender for Coffee	RBED	RO	Cancelled	Number of SMMEs	2	Pending
turnover for	Rand value of	shop				appointed		
Bafokeng-	procurement							
based	spend at mines,							
business	RBA and RBI							
	December 2016							

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Sustainability and growth: Resecting our resources as intergeneration	Diversificatio n of Lefatse- based income	R-value of turnover for Bafokeng- based business	R738 600 000.00 Rand value of procurement spend at mines, RBA and RBI	RBED Business Linkages Programme	RBED	R3,613,423	Active	Value of Enterprise Development spend by external stakeholders	R3.5	R720,000
al assets and achieving			December 2016					Number of SMME benefited from ED	15	78

inclusive growth and full							Spend by external stakeholders		
employment in the long term							Value of procurement spent (all mines)	R560m	R744.9m
							Number of procurement opportunities SMMEs (mines)	900	521
							Value of procurement spent by RBN Entities (% Discretionary Spend – R112m (2017)	R35m	R25.5m (57%)
							Number of procurement opportunities linked to SMME procurement spent	360	293
	R-value of turnover for Bafokeng-	R738 600 000.00 Rand value of procurement	Enterprise development Programme	RBED	R150,000	Active	Number of job created through cooperatives	15	10
	based business	spend at mines, RBA and RBI December 2016					Number of SMME registered on database	N/A	1,471
	R-value of turnover for farmers	R 1 007 680.00 Rand value of livestock produce sold	Agricultural programmes (Small stock and Large stock)	Land Use Management and Agriculture	R980,000	Active	Value of livestock produce sold through the informal market	R180,00 0	R118,010

through formal	Value of livestock	R120,00	R122,360
and informal	produce sold	0	
markets	through the		
December 2016	formal market		
	Number of crush pens erected for cattle farming	3	0
	Boreholes/windmi Ils installed	0	0
	Km of firebreaks installed	957	0
	Value of funding received	R1.5m	R1.2m
	to assist local		
	farmers		

Sports and recreation

Contributing projects and programmes

Strategic Objective	Strategic Key Performance Area (SKPA)	Strategic Key Performance Indicator (SKPI)	Baseline Information	Contributing Projects	Contributing Department/ Entity	Budget	Status	Deliverable/Benefit Comment	2018 Target	YTD Actual (2 nd Q)
Individual welfare: Acceptable living conditions for all people by	Access uplifting learning opportunities	R-value of physical development services per person per year	R 1 717.78 spent per person December 2016	Metshameko finals 2018	RBS	RO	To start	Number of youth and children targeted to attend the finals	5,000	Pending
improving individual quality of life and social wellbeing		R-value of physical development services per person per year	R 1 717.78 spent per person December 2016	Youth Wellness Day Project 2018	HSDS	R40,000	Active	Number of attendees <u>NOTE:</u> To encourage community to exercise regularly and live a healthy lifestyle by eating proper food	160	Pending

Strategic Objective	Strategic Key Performance Area (SKPA)	Strategic Key Performance Indicator (SKPI)	Baseline Information	Contributing Programmes	Contributing Department/ Entity	Budget	Status	Deliverable/Benefit Comment	2018 Target	YTD Actual (2 nd Q)
Individual welfare: Acceptable living	Access uplifting learning opportunities	R-value of physical development services per	R 1 717.78 spent per person December	RBS/NBA Basketball & Development Program	RBS	R5,000,000	Active	Number of people participating in the Basketball programme	600	600
conditions for all people by improving		person per year	2016					Number of players participating in the Provincial teams	15	0
individual quality of life and social wellbeing								Number of local coaches selected for Provincial and National duties	6	0
								Number of players attaining Basketball scholarships (Local/International)	0	1
		R-value of physical	R 1 717.78 spent per	RBS Netball Development	RBS	R197,000	Active	Number of netball clubs in RBN	29	29
		development services per person per year	person December 2016					Number of players in all the netball clubs in RBN	500	500
								Number of leagues games played	128	12
		R-value of physical development services per	R 1 717.78 spent per person December	Athletics Royal Bafokeng	RBS	R150,000	Active	Number of children, youth and adults participating in athletics	700	496
		person per year	2016					Number of Athletic events hosted	N/A	12

						involving local athletes		
						Number of	N/A	1
						scholarships	,,.	_
						awarded to athletes		
						Number of athletes	140	160
						qualifying for		
						provincial		
						competitions		
R-value of	R 1 717.78	Royal Bafokeng	RBS	R150,000	Active	Number of PwD	30	17
physical	spent per	Disability Sport				participating in the		
development	person					disability programme		
services per	December							
person per year	2016							
R-value of	R 1 717.78	RBS	RBS	R250,000	Active	Number of learners	4,000	4,798
physical	spent per	Metshameko				participating in		
development	person	Football				primary and high		
services per	December					school tournaments		
person per year	2016					within the RBN		
R-value of	R 1 717.78	RBS Martial Arts	RBS	R75,000	Active	Number of Martial	120	60
physical	spent per	programme				arts participants		
development	person					enrolled		
services per	December							
person per year	2016							

History and heritage

Contributing projects and programmes

Strategic Objective	Strategic Key Performance Area (SKPA)	Strategic Key Performanc e Indicator (SKPI)	Baseline Information	Contributing Projects	Contributing Department/ Entity	Budget	Status	Deliverable/Benefit Comment	2018 Target	YTD Actual (2 nd Q)
Community welfare: Collaboratively building an inclusive traditional community of	Preservation of culture and heritage	R-value spend on arts and culture	R 318 651.00 spent on arts and culture December 2016	Heritage Route	Arts and Culture	R50,000	Active	Number of sites registered with SAAHRA NOTE: To preserve Bafokeng heritage site and promote tourism	90	Pending
which we can be proud		R-value spend on arts and culture	R 318 651.00 spent on arts and culture December 2016	Oral History	Arts and Culture	R40,000	To start	Number of documentaries developed NOTE: To make RBN stories available, displayed and accessible to a wider range of audience	1	Pending

Strategic Objective	Strategic Key Performance Area (SKPA)	Strategic Key Performan ce Indicator (SKPI)	Baseline Information	Contributing Programmes	Contributing Department/ Entity	Budget	Status	Deliverable/Benefit Comment	2018 Target	YTD Actual (2 nd Q)
Community welfare:	Preservation of culture and	R-value spend on	R 318 651.00 spent on arts	Bafokeng Digital Archive	Arts and Culture	R37,000	Active	Number of uploaded items on the BDA	225	100
Collaboratively building an inclusive	heritage	arts and culture	and culture December 2016					Presentations at RBN events and publications	1	2
traditional community of which we can be proud								Number of people accessing the BDA for information about the RBN	450	17
		R-value spend on arts and culture	R 318 651.00 spent on arts and culture December 2016	Living culture programme	Arts and Culture	R27,000	Active	Number of local artists linked to business opportunities	0	16

Safety and security

Contributing projects and programmes

Strategic	Strategic Key	Strategic Key	Baseline	Contributing	Contributing	Budget	Status	Deliverable/Benefit	2018	YTD
Objective	Performance	Performance	Information	Projects	Department/			Comment	Target	Actual
	Area	Indicator			Entity					(2 nd Q)
	(SKPA)	(SKPI)								
No project ident	ified for the 2 nd	quarter of 2018	·			- -				

Strategic Objective	Strategic Key Performance Area (SKPA)	Strategic Key Performance Indicator (SKPI)	Baseline Information	Contributing Programmes	Contributing Department/ Entity	Budget	Status	Deliverable/Benefit Comment	2018 Target	YTD Actual (2 nd Q)
Community welfare: Collaboratively	A safe, secure and fraud-free	# of crimes past 12 months (as	4613 crime incidents attended	Reaction Force crime operations	Protective Services	RO	Active	Number of crime incidents were attended	N/A	1,805
building an inclusive traditional community of which we can	community	reported)	December 2016					Number of cases, as identified under criminal procedures act, investigated and completed	N/A	255
be proud								Number of arrests made	N/A	324
		# of crimes past 12 months (as	4613 crime incidents attended	Asset Protection	Protective Services	R11,780,000	Active	Value of assets lost due to theft and vandalism	>R250,000	R14,400
		reported)	December 2016					Number of random spot checks to the different RBN sites	180	131
								Number of spot check reports	12	6

							submitted to entity CEO Number of security	N/A	11
							breaches in RBN properties		
	# of crimes past 12	4613 crime incidents	Air wing programme	Protective Services	R250,000	Active	Number of air patrols conducted	230	98
	months (as reported)	attended December 2016					Ratio of Protective Services air support requests responded to (SAPS)	1 of 1 (100%)	22:22 (100%)
							Ratio of other RBN air support requests responded to (RBN Entities and Departments)	1 of 1 (100%)	16:16 (100%)
	% Alignment to RBN integrated, coordinated,	100 % alignment to RBN integrated,	Risk determination and Management	Protective Services	R95,000	Active	Number of community and Makgotla meetings attended	48	26
	efficacy strategy	coordinated, efficacy strategy December 2017					Annual RBN strategic risk assessment disseminated to relevant stakeholders	1	3
							Number of reports disseminated to relevant stakeholders for necessary interventions	108	64

							Dissemination of the RBN crime profile to entity managers and executives	12	6
							Ratio of alleged corruption/theft/ fraud cases investigated	1 of 1 (100%)	6:6 (100%)
							Number of interim report submitted monthly	12	6
							Percentage of cases with criminal element registered with the SAPS	100%	100%
	# of crimes past 12 months (as reported)	4613 crime incidents attended December 2016	Community mobilization	Protective Services	RO	Active	Number of community members reached through awareness campaigns and other platforms (Door to Door, Community meetings, Stakeholders meetings)	1,900	18,480
							Number of Makgotla presented to on crime	12	5

Infrastructure

Contributing projects and programmes

Strategic	Strategic Key	Strategic Key	Baseline	Contributing	Contributing	Budget	Status	Deliverable/Benefit	2018	YTD
Objective	Performance	Performance	Information	Project	Department/			Comment	Target	Actual
	Area	Indicator			Entity					(2 nd Q)
	(SKPA)	(SKPI)								
Sustainability	Provision of	R-value of	R 440.68 spent	Lefaragatlhe Old	Infrastructure	RLM	Active	Number of pumps	2	Pending
and growth:	enabling	infrastructure	per capita	Pump House	Maintenance			upgraded		
Resecting our	infrastructure	development/	December 2016	Upgrade Phase 2				NOTE: Increase water		
resources as		maintenance		and 3				supply capacity		
intergeneration		per capita								
al assets and		(Baagi)								
achieving		R-value of	R 440.68 spent	Monitoring the	Infrastructure	RLM	Active	Kilometres of newly	1.1	Pending
inclusive		infrastructure	per capita	provision of	Maintenance			surfaced paved roads		
growth and full		development/	December 2016	Paved roads in						
employment in		maintenance		Rasimone Phase						
the long term		per capita		3						
		(Baagi)								
		R-value of	R 440.68 spent	Management of	Infrastructure	Not	Active	Coordination of	8 Feb	Pending
		infrastructure	per capita	the natural	Maintenance	Reported		repairs to structures	2017	
		development/	December 2016	flooding in RBN				damaged by floods		
		maintenance		February 2017						
		per capita								
		(Baagi)							10.1	
		R-value of	R 440.68 spent	Solar Project	Moumo	RO	Active	Cheaper electricity for	13 Jun	Pending
		infrastructure	per capita					community members	2020	
		development/	December 2016							
		maintenance								
		per capita								
		(Baagi)								

		R-value of infrastructure development/ maintenance per capita (Baagi)	R 440.68 spent per capita December 2016	Firebreaks 2018	Land Use Management & Agriculture	R1,500,000	Active	Kilometres of fire breaks	958	Pending
		R-value of infrastructure development/ maintenance per capita (Baagi)	R 440.68 spent per capita December 2016	Rehabilitation of upgraded roads and storm water structures in RBN-2018	Infrastructure Maintenance	R7,208,000	To start	Rand value of rehabilitation of roads NOTE: Increased road safety for users Increased life span of road infrastructure	R7.2m	Pending
		R-value of infrastructure development/ maintenance per capita (Baagi)	R 440.68 spent per capita December 2016	Installation of Pre-paid water meters in RBN villages	Infrastructure Maintenance	Not Reported	On hold	Number of prepaid water meters	5 Sep 2016	Pending
Individual welfare: Acceptable living conditions for all people by improving individual quality of life and social wellbeing	Access to water and Sanitation	% of Baagi households using improved sanitation	26.9 % households with improved sanitation in the house or on the stand December 2016	Waterborne Sanitation for RBN villages	Infrastructure Maintenance	Not Reported	On hold	Number of households with improved sanitation <u>NOTE</u> : Improved sanitation in RBN villages	21 Oct 2017	Pending

Sustainability and growth: Resecting our resources as intergeneration al assets and achieving inclusive growth and full employment in the long term	Provision of enabling infrastructure	R-value of infrastructure development/ maintenance per capita (Baagi)	R 440.68 spent per capita December 2016	Monitoring the Upgrading and Construction of Internal Roads in Kanana Phase 3	Infrastructure Maintenance	RLM	Complete	Kilometres of newly surfaced paved roads	1	1
		R-value of infrastructure development/ maintenance per capita (Baagi)	R 440.68 spent per capita December 2016	Replacement of Lifts at the Civic Centre	Infrastructure Maintenance	Not Reported	Complete	Improvement in the movement of materials and employees between floors in the building	31 Aug 2018	30 June 2018

Strategic Objective	Strategic Key Performance Area (SKPA)	Strategic Key Performance Indicator (SKPI)	Baseline Information	Contributing Programmes	Contributing Department/ Entity	Budget	Status	Deliverable/Benefit Comment	2018 Target	YTD Actual (2 nd Q)
Sustainability and growth: Resecting our resources as intergeneration al assets and	Provision of enabling infrastructure	R-value of infrastructure development/ maintenance per capita (Baagi)	R 440.68 spent per capita December 2016	Sewer Plants Maintenance	Infrastructure Maintenance	RO	Active	Number of sewer plant reports received and reviewed	12	6
achieving inclusive		R-value of infrastructure	R 440.68 spent per capita	General plumbing	Infrastructure Maintenance	R12,500,000	Active	Number of reported burst pipes repaired	N/A	717
growth and full employment in the long term		development/ maintenance per capita (Baagi)	December 2016	maintenance				Number of reported leaks and house connection queries repaired	N/A	695
								Number of reported water meters repaired as per request	N/A	506
								Number of new water meters installed per request	N/A	7
		R-value of infrastructure development/ maintenance per capita (Baagi)	R 440.68 spent per capita December 2016	General electrical maintenance	Infrastructure Maintenance	R14,000,000	Active	Percentage of compliance to the maintenance plan	100%	100%

R-value of infrastructure development/ maintenance per capita (Baagi)	R 440.68 spent per capita December 2016	General Building Maintenance in RBN buildings	Infrastructure Maintenance	R5,000,000	Active	Percentage of reported general maintenance requirements responded to	100%	100%
R-value of infrastructure development/ maintenance	R 440.68 spent per capita December 2016	Plumbing Maintenance in RBN properties and Schools	Infrastructure Maintenance	RO	Active	Number of broken water reticulation accessories investigated	N/A	210
per capita (Baagi)						Number of reported broken water reticulation accessories repaired	N/A	210
R-value of infrastructure development/ maintenance per capita (Baagi)	R 440.68 spent per capita December 2016	Pressure control valves maintenance	Infrastructure Maintenance	RO	Active	Percentage adherence to maintenance plan	100%	100%
R-value of infrastructure development/	R 440.68 spent per capita December	Water Pump Station Operational	Infrastructure Maintenance	RO	Active	Percentage adherence to maintenance plan	100%	100%
maintenance per capita (Baagi)	2016	Maintenance				Hours of water supply interruptions	0	0
R-value of infrastructure	R 440.68 spent per capita	Maintenance of gravel roads	Infrastructure Maintenance	R4,000,000	Active	Kilometres of graded roads (New roads)	0	0
development/ maintenance per capita	December 2016					Kilometres of patched and graded roads	55	100
(Baagi)						Square meter of open areas cleared	N/A	55,120

								Number of sports ground graded	0	9
								Kilometres of storm water channels cleared	0	0
		R-value of infrastructure	R 440.68 spent per capita	Maintenance of street lights	Infrastructure Maintenance	RO	Active	Number of damaged lamp posts replaced	N/A	37
		development/ maintenance	December 2016					Number of luminaires replaced	N/A	312
		per capita (Baagi)						Meters of damaged/stolen cable replaced	N/A	192
								Number of damaged switches replaced	N/A	102
Sustainability and growth: Respecting our resources as intergeneration al assets and achieving inclusive growth and full employment in the long term	Government service provision	R value of IDP/RLM projects executed in RBN	R 73 029 404.17 Rand value of IDP/RLM projects executed in RBN December 2017	RLM/RBA Memorandum of Understanding Management	Public Service Management	RO	Active	Rand value of IDP contributions by RLM	R102m	R4.89m
Sustainability and growth: Respecting our resources as intergeneration al assets and achieving inclusive growth and full	Sustainable financial management	R value of external funds sourced and accessed (including SLPs and investments)	R 596 400 000.00 sourced and accessed December 2016	Mining SLP Coordination Programme	Public Service Management	RO	Active	Rand value of SLP contributions by mining houses	R105m	R17.61m

employment in					
the long term					

Social services

Contributing projects and programmes

Strategic Objective	Strategic Key Performance Area	Strategic Key Performance Indicator	Baseline Information	Contributing Projects	Contributing Department /Entity	Budget	Status	Deliverable/Benefit Comment	2018 Target	YTD Actual (2 nd Q)
	(SKPA)	(SKPI)								
Individual	Protection for	Number of	4000 people	Establishment of	HSDS	R150,000	Active	Improvement in food	1 Apr	Pending
welfare:	the most	people with	with specific	Community and				security in the RBN	2017	
Acceptable	vulnerable	specific or	or special	Nutrition and				NOTE: Eradication of		
living		special needs	needs on	Development				poverty through job		
conditions for		on support	support	Centre (CNDC)				creation		
all people by		databases or	databases or	Project						
improving		within support	within							
individual		structures	support							
quality of life			structures							
and social			January 2014							
wellbeing		Number of people with specific or special needs on support databases or within support structures	4000 people with specific or special needs on support databases or within support structures January 2014	Establishment of a place of safety Phase 2	HSDS	R150,000	Active	Establishment of a safe and secure place for the physically and emotionally abused	15 Nov 2018	Pending

Number of people with specific or special needs on support databases or within support structures	4000 people with specific or special needs on support databases or within support structures January 2014	Trauma in Families (Gender based Violence)	HSDS	R30,000	Active	Number of community member to be reached NOTE: To educate community on gender based violence and how to deal with such issues	250	Pending
Number of people with specific or special needs on support databases or within support structures	4000 people with specific or special needs on support databases or within support structures January 2014	June 16 Youth Day Celebration	HSDS	R12,000	Active	Number of youth and adults attending the event	200	Pending
Number of people with specific or special needs on support databases or within support structures	4000 people with specific or special needs on support databases or within support structures January 2014	Psycho-Social Group work	HSDS	R7,500	To start	Number of therapeutic group sessions	-	Pending
Number of people with specific or	4000 people with specific or special	Marriage workshop	HSDS	R65,000	To start	Number of couples in attendance	200	Pending

special needs	needs on							
on support	support							
databases or	databases or							
within support	within							
structures	support							
	structures							
	January 2014							
Number of	4000 people	Deaf Awareness	HSDS	R10,000	To start	Number of deaf and	50	Pending
people with	with specific	campaign 2018				disabled people in		
specific or	or special					attendance		
special needs	needs on							
on support	support							
databases or	databases or							
within support	within							
structures	support							
	structures							
	January 2014							
Number of	4000 people	Older Persons	HSDS	R50,000	To start	Number of older	250	Pending
people with	with specific	Month				persons expected to		
specific or	or special	celebration 2018				attend the event		
special needs	needs on							
on support	support							
databases or	databases or							
within support	within							
structures	support							
	structures							
	January 2014							
Number of	4000 people	Commemoration	HSDS	R20,000	To start	Number of the	150	Pending
people with	with specific	of International				disable attending the		
specific or	or special	day for People				campaign		
special needs	needs on	with Disability						
on support	support	2018						
databases or	databases or							

		within support structures	within support structures January 2014							
		Number of people with specific or special needs on support databases or within support structures	4000 people with specific or special needs on support databases or within support structures January 2014	Makgotla awareness approach: Phase 1	HSDS	RO	On Hold	Number of people reached in Makgotla NOTE: To educate community members through Makgotla about including people with disabilities in activities facilitated in RBN.	500	Pending
Community welfare: Collaboratively building an inclusive traditional community of which we can be proud	An effective professional administration	% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Regional Youth Community Dialogues (South East Region)	HSDS	RO	On hold	Number of youth attending the CCEs <u>NOTE</u> : Understanding of issues and concerns faced by RBN youth	200	Pending
		Number of people with specific or special needs on support databases or within support structures	4000 people with specific or special needs on support databases or within support	Pastors Workshop 2018	HSDS	R15,000	Complete	Number of pastors attending the workshop	10	10

		structures January 2014							
Protectic the most vulnerab	people with	4000 people with specific or special needs on support databases or within support structures January 2014	Child Protection awareness campaign-2018	HSDS	R20,000	Complete	Number of RBN schools reached	9	8
An effect professio administ	onal people with	4000 people with specific or special	Refurbishment of Macharora vegetable	HSDS	RO	Cancelled	Number of vegetable gardens to be revived	8	Pending
	special needs on support databases or within support structures	needs on support databases or within support structures January 2014	gardens				Number of project beneficiaries NOTE: Creation of job opportunities and reducing poverty among the custodians of the project	75	Pending

Strategic Objective	Strategic Key Performance Area (SKPA)	Strategic Key Performance Indicator (SKPI)	Baseline Information	Contributing Programmes	Contributing Department/ Entity	Budget	Status	Deliverable/Benefit Comment	2018 Target	YTD Actual (2 nd Q)
Individual welfare: Acceptable living	Protection for the most vulnerable	Number of people with specific or special needs	4000 people with specific or special needs on	Care for the Aged	HSDS	R100,000	Active	Number of aged individuals benefitting from the Care for the Aged programme	600	390
conditions for all people by improving		on support databases or within	support databases or within					Number of food plates distributed to older persons	7,700	4,198
individual quality of life and social wellbeing		support structures	support structures January 2014					Number of stands with new backyard/vegetable gardens in the community through aged programme	0	92
Community welfare: Collaboratively building an	An effective professional administration	% Alignment to RBN integrated, coordinated,	100 % alignment to RBN integrated,	NGO's Mobilization	HSDS	R60,000	Active	Number of NGOs capacitated and linked with possible funders and support	6	40
inclusive traditional community of which we can be proud		efficacy strategy	coordinated, efficacy strategy December 2017					Number of NGOs registered with NGO organizations <u>NOTE</u> : Ensured sustainability of NGO's in the Royal Bafokeng Nation	4	4
Individual welfare: Acceptable living conditions for	Protection for the most vulnerable	Number of people with specific or special needs on support	4000 people with specific or special needs on support	Social Relief Programme	HSDS	R85,000	Active	Number of food packs distributed to destitute families through the Social Relief programme	110	63

all people by	databases or	databases or					Number of disasters/	N/A	3
improving	within	within					households affected		
individual	support	support					by disasters		
quality of life	structures	structures					successfully managed		
and social		January 2014							
wellbeing	Number of	100 %	Casework	HSDS	RO	Active	Number of cases	360	339
	people with	alignment to	(Northern and				assessed		
	specific or	RBN	Capital Regions)				Number of eligible	N/A	141
	special needs	integrated,					cases counselled		
	on support	coordinated,					Number of Vulnerable	N/A	0
	databases or	efficacy					children placed in care		
	within	strategy							
	support	December							
	structures	2017							
	Number of	4000 people	Monitoring and	HSDS	RO	Active	Number of food plates	2,750	4,854
	people with	with specific	Evaluation of				given to orphaned		
	specific or	or special	the Orphaned				children		
	special needs	needs on	and Vulnerable				Number of	220	142
	on support	support	Children's				interventions	220	172
	databases or	databases or	Programme				implemented for		
	within	within	(Macharora				children on ART		
	support	support	Villages)				children on Akt		
	structures	structures	0,						
		January 2014							
	Number of	4000 people	Monitoring and	HSDS	RO	Active	Number of food plates	2,200	4,248
	people with	with specific	Evaluations of				given to orphaned		
	specific or	or special	Orphaned and				children		
	special needs	needs on	Vulnerable				Number of	385	184
	on support	support	Children's				interventions		
	databases or	databases or	Programme in				implemented for		
	within	within	Phokeng				children on ART		
	support	support							
	structures	200001							
	Structures								

	structures January 2014							
Number of people with specific or special needs	4000 people with specific or special needs on	Victim Empowerment Programme	HSDS	RO	Active	Number of individuals supported through Victim Empowerment Programme centres	1,750	890
on support databases or within support structures	support databases or within support structures January 2014					Number of group therapy sessions facilitated	48	18
Number of people with specific or special needs	4000 people with specific or special needs on	Substance Abuse	HSDS	R20,000	Active	Number of clients receiving early intervention counselling	57	39
on support databases or within support	support databases or within support					Number of clients referred to rehab/ social workers and mental health nurse	68	24
structures	structures January 2014					Number of home visits conducted	34	9
						Number of substance abuse group therapies	22	15
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy	Community outreach Programme (Letsema)	HSDS	R120,000	Active	Number of families/households reached through Letsema	11	33

% Alignment to RBN integrated, coordinated, efficacy strategy	December 2017 100 % alignment to RBN integrated, coordinated, efficacy	Monitoring of Community Dialogues	HSDS	R20,000	Active	Number of CCE dialogues facilitated Number of community members involved in the CCE dialogue	3 130	4
Number of	strategy December 2017 4000 people	People with	HSDS	R20,000	Active	Number of PwD on	230	234
people with	with specific	Disabilities	כעכח	K20,000	Active	the RBN database	230	234
specific or special needs on support databases or within support structures	or special needs on support databases or within support structures January 2014	Programme				Number of people with disability involved in income generating projects	10	0
Number of people with specific or special needs on support databases or within support structures	4000 people with specific or special needs on support databases or within support structures January 2014	Sign language interpretation Programme	HSDS	RO	Active	Number of deaf awareness campaign facilitated	1	1

% of	72 % January	Fire rescue	HSDS	R240,725	Active	Number of fire	N/A	69
households	2011	services				incidents responded		
who are						to		
reach-able								
within 30								
mins of post-								
disaster								
callout								
Number of	4000 people	Casework	HSDS	RO	On hold	Number of cases	NVR	NVR
people with	with specific	(North East and				assessed		
specific or	or special	South East				Number of eligible	NVR	NVR
special needs	needs on	Regions)				cases counselled		
on support	support					Number of Vulnerable	NVR	NVR
databases or	databases or					children placed in care		
within	within							
support	support							
structures	structures							
	January 2014							

Effective professional administration

Contributing projects and programmes

Strategic Objective	Strategic Key Performance Area (SKPA)	Strategic Key Performance Area (SKPI)	Baseline Information	Contributing Projects	Contributing Department/ Entity	Budget	Status	Deliverable/Benefit Comment	2018 Target	YTD Actual (2 nd Q)
Community welfare: Collaboratively building an inclusive traditional community of which we can be proud	An effective professional administration	% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Water & Sanitation Service Level Agreement with RLM	Public Services Management	RO	Active	RBA legal status as Water Services Provider	11 Jan 2017	Pending
		% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Interim Regional Community Centres	Public Services Management	RO	Active	Number of sites identified as potential community sites NOTE: To identify sites or structures that can potentially be used as community centres	14	Pending
		% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy	Establishment of the Loyalty Programme in RBN	Office of the Group COO	RO	Active	Number of community members/RBN employees issued cards on pilot phase NOTE: A community loyalty programme encourage good	29 Jun 2018	Pending

	December 2017					corporate social behaviour		
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	RBN Audit and Group Annual Financial Statements (AFS) 2017	Shares Services: Finance	R2,262,717	Active	Number of unqualified audit reports NOTE: To ensure that funds are used appropriately for the benefit of <i>Morafe</i>	5	Pending
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	RBN Procurement Plan 2018	Shares Services: Procurement	RO	Active	Procurement Plan <u>NOTE:</u> Procurement plans improve procurement turnaround times and assist with bulk procurement discount negotiations	2 Feb 2018	Pending
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Tender for Flood Damage Repairs to Roads and Storm Water Structures 2018	Shares Services: Procurement	RO	Active	Appointment of a competent contractor at a competitive bid.	14 Mar 2018	Pending
% Alignment to RBN integrated, coordinated,	100 % alignment to RBN integrated,	Bafokeng Digital Archives Reconstruction	Arts & Culture	RO	Active	Reconstruction of the online central repository (website)	28 Feb 2019	Pending

efficacy strategy	coordinated, efficacy strategy December 2017					<u>NOTE:</u> Information on Bafokeng history and heritage		
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Development of Employment Equity Plan in RBN	Shares Services: HR	RO	Active	Number of Employment Equity Plans developed <u>NOTE:</u> Improvement in addressing employment related issues through EE committee	1	Pending
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	PULA Findings Dissemination 2016	Research	R150,000	Active	Number of copies to be printed <u>NOTE:</u> Dissemination of accurate socio- economic data about the conditions prevalent in the RBN	3,000	Pending
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Records Management System	Arts & Culture	Not Reported	Active	Physical and digital archive system	11 Sep 2017	Pending

% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Talent identification project	Shares Services: HR	Not Reported	Active	Number of employees to be assessed <u>NOTE:</u> To coordinate talent identification project in RBN	450	Pending
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Installation of Stand Numbers	Municipal Services Coordination	R1,100,000	Active	Number of RBN stands assigned numbers NOTE: To allocate stand numbers to all allocated stands in Bafokeng	30,000	Pending
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	RBN Cell phone Towers	Moumo	RO	Active	Number of towers erected NOTE: To improve connectivity and data access in RBN	18	Pending
Percentage of billed "municipal services" costs recovered	35 % households paying for municipal services/	Establishment of a Water Management Programme	Office of the Group COO	RO	Active	A sustainable water management plan	29 June 2018	Pending

	utilities January 2011							
% Alignment to RBN integrated, coordinated efficacy strategy	alignment to RBN	Ikitsi Phase II	Office of the Group COO	R30,000	Active	Number of profiles distributed NOTE: To compile village profiles that will help the community to learn about their own villages	29,000	Pending
% Alignment to RBN integrated, coordinated efficacy strategy	100 % alignment to RBN	Tender for grass cutting maintenance- 2018	Shared Services: Procurement	RO	Active	Appointment of a competent contractor	20 Jul 2018	Pending
% Alignment to RBN integrated, coordinated efficacy strategy	alignment to RBN	RBN Operations Room System Development Phase 8.1	Office of the Group COO	R169,600	Active	Develop new features to get the system closer to being a system that caters to the needs of all stakeholders	14 Aug 2018	Pending
% of employees surveyed who indicate	78 % RBN staff surveyed	2018 Wellness Day Event for RBN Staff	Shares Services: HR	R31,800	Active	Number of employees to be screened for different chronic diseases	400	Pending

satisfaction with Shared Services	satisfaction with RBN practices December 2016					<u>NOTE:</u> To give RBN employees an opportunity to screen for different chronic diseases		
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Review of RBN Shared Service Policies	Shared Services: Procurement	RO	Active	Revised and updated Shared Services policies and procedures	7 Jul 2017	Pending
% of Bafokeng adults who attend governance meetings	5404 Bafokeng adults attended governance meetings December 2016	Kgotha Kgothe June 2018	Secretary of Traditional Governance	R818,340	Active	Number of people attending	3,000	Pending
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Review and Categorization of Land Parcels: Rates and Taxes	Municipal Services Coordination	R1,450,000	To start	Final report on land parcels	-	Pending

% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	2018 Employee Satisfaction Survey	Research	R750	To start	Number of staff members surveyed <u>NOTE:</u> Baseline information in order to do comparative analysis	30	Pending
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Establishment of the Deeds Office in RBN	Infrastructure Maintenance	RO	To start	To ensure that the information on all RBN stands is stored	16 Dec 2018	Pending
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Capturing of stand applications backlog on the GIS system	Infrastructure Maintenance	RO	To start	Number of stand applications backlog captured	3,000	Pending
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy	Comparative Analysis of the Royal Bafokeng Nation's Economy to other Local	Research	RO	To start	Final report	-	Pending

	strategy December 2017	Municipalities in South Africa						
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Know Your Kgotla	Office of the Group COO	R37,000	To start	Number of profiled Makgotla <u>NOTE:</u> 72 profiles of different Makgotla of Bafokeng through a series of interview across all the regions	72	Pending
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Development of Standard Operational Procedures (SOPs) for RBA Entities	Office of the Group COO	RO	To start	Total number of SOPs to be developed per selected entities	8	Pending
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Traditional Councillors Training 2018	Secretary of Traditional Governance	R300,000	To start	Number of traditional councillors attending training conference	18	Pending
% Alignment to RBN integrated,	100 % alignment to RBN	Needs Identification Process	Public Services Management	R85,000	To start	Needs identification document	-	Pending

coordinated, efficacy	integrated, coordinated, efficacy							
strategy	strategy							
	December							
	2017							
% Alignment	100 %	RBN Policy	Shared	R300,000	To start	Finalised RBN policies	-	Pending
to RBN	alignment to	Review -	Services					
integrated,	RBN	Second Phase						
coordinated,	integrated,							
efficacy	coordinated,							
strategy	efficacy strategy							
	December							
	2017							
% of	78 % RBN	RBN Year-end	Shares	R74,200	To start	Number of employees	400	Pending
employees	staff	Function 2018	Services: HR			in attendance		Ŭ
surveyed	surveyed					NOTE: Improved staff		
who indicate	who indicate					moral		
satisfaction	satisfaction							
with Shared	with RBN							
Services	practices							
	December							
% of	2016	Kaatha Kaatha	Compton of	D010 240	Tastant	Number of seconds	2.000	Develine
Bafokeng	5404 Bafokeng	Kgotha Kgothe November	Secretary of Traditional	R818,340	To start	Number of people	3,000	Pending
adults who	adults	2018	Governance			attending		
attend	attended	2010	Governance					
governance	governance							
meetings	meetings							
	December							
	2016							

% of Bafoken adults w attend governa meeting	ho adults attended governance	Kgotha Kgothe ya BoRre 2018	Secretary of Traditional Governance	R145,000	To start	Number of people attending	1,000	Pending
% Alignm to RBN integrate coordina efficacy strategy	alignment to ed, RBN	RBN Database Profile System development phase 3	ОРМО	RO	On hold	Improvement of a central system that contains Bafokeng community member's data	27 Aug 2018	Pending
% Alignm to RBN integrate coordina efficacy strategy	alignment to ed, RBN	Development of youth policy	HSDS	R600,000	On Hold	Reference for decision making in youth programme implementation.	7 Sep 2015	Pending
% Alignm to RBN integrate coordina efficacy strategy	alignment to ed, RBN	Development of M & E tool for Youth in School program	HSDS	RO	On hold	Improved reporting and turnaround time on the Youth in school programme	31 Jul 2017	Pending

	December 2017							
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Establishment of Youth desk	HSDS	R600,000	On hold	Improvement in the rate of how the youth gain access to opportunities.	1 Apr 2015	Pending
% of Bafokeng adults who attend governance meetings	5404 Bafokeng adults attended governance meetings December 2016	Youth Kgotha Kgothe 2018	Secretary of Traditional Governance	R145,000	Complete	Number of people attending	1,000	600
% of Bafokeng adults who attend governance meetings	5404 Bafokeng adults attended governance meetings December 2017	Dumela Phokeng June 2018	Secretary of Traditional Governance	R472,280	Complete	Number of people attending	3,000	1,301
% Alignment to RBN	100 % alignment to			RO	Complete	Rand value of income generated	R50,000	R90,547

integrated, coordinated, efficacy strategy	RBN integrated, coordinated, efficacy strategy December 2017	Disposal of RBN Obsolete Assets	Shares Services: Finance			Number of NGOs and cooperatives benefiting from donated assets	54	10
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Alignment of GIS system with PULA Stand Data	Infrastructure Maintenance	RO	Complete	Number of population linked to stand database <u>NOTE:</u> Cadastral map with accurate stand alignment, stand numbers and occupants information	19,000	21,600
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	RBN Indigent Registration	Municipal Services Coordination	R245,000	Complete	Number of indigent registered	15,000	3,056
% Alignment to RBN integrated, coordinated, efficacy strategy	alignment to RBN	Desktops and Laptops Backup	Shares Services: IT	RO	Complete	Number of PCs backed up <u>NOTE:</u> Preservation and protection of company information	60	128

% Alignment	December 2017 100 %	2017 Shared	Research	R750	Complete	Number of staff	30	NVR
to RBN integrated, coordinated, efficacy strategy	alignment to RBN integrated, coordinated, efficacy strategy December	Services Satisfaction Survey				members surveyed		
% Alignment to RBN integrated, coordinated, efficacy strategy	2016 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016	Digital Billboard in every Village: The concept	Office of the Group COO	RO	Cancelled	Concept document on installing digital billboards in RBN regions and villages	2 Aug 2018	Pending

Strategic Objective	Strategic Key Performance Area	Strategic Key Performance Area (SKPA)	Strategic Key Performance Indicator (SKPI)	Contributing Programmes	Contributing Department/ Entity	Budget	Status	Deliverable/Benefit Comment	2018 Target	YTD Actual (2 nd Q)
Community welfare: Collaboratively building an	An effective professional administration	% Alignment to RBN integrated, coordinated,	100 % alignment to RBN integrated,	OPMO Programme	ΟΡΜΟ	R432,930	Active	Ratio of active projects updated by the final day of the month	95:100 (95%)	257:264 (97%)
inclusive traditional community of which we can		efficacy strategy	coordinated, efficacy strategy December					Ratio of active programmes updated by the seventh day of each month	95:100 (95%)	756:795 (95%)
be proud			2017					Number of staff attending workshops Number of RBN	10	16
								Quarterly/Annual Performance Reports compiled	4	2
							Number of StratCo reports and ManCo presentations/reports compiled	12	2	
								Number of OPMO Monthly Makgotla Reports compiled	12	7
								Number of recipients of the bulk SMS messages	1,920	158,185
								Hosting of the OPMO and RBED systems with more that 99% uptime	99%	100%

% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy	Shared services: Procurement programme	Shares Services: Procurement	R2,420,893	Active	Ratio of requested tenders v/s tenders appointed Total rand value of awarded tenders Number of purchase orders generated	1:1 (100%) R25m 1,800	0:1 (0%) R 0.00 1,035
	December 2017					Total rand value of awarded Purchase orders	R12m	R18.20m
						Total Rand value awarded to local SMMEs - purchase orders	R2m	R5.54m
						Percentage of request to utilise vehicles responded to	100%	100%
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	The ICT operations programme	Shares Services: IT	R7,917,830	Active	Hours of downtime on ICT services during working hours	0	0
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy	RBN websites maintenance	Shares Services: IT	RO	Active	Websites up time percentage	100%	100%

	December 2017							
% Alignment to RBN integrated, coordinated, efficacy strategy	alignment to RBN	Management and maintenance of Enterprise Resource Planning (ERP) systems	Shares Services: IT	RO	Active	Percentage of uninterrupted ERP support	100%	100%
% Alignment to RBN integrated, coordinated, efficacy strategy	alignment to RBN	Helpdesk	Shares Services: IT	RO	Active	Number of helpdesk requests resolved	N/A	770
% Alignment to RBN integrated, coordinated, efficacy strategy	alignment to RBN	Maintenance of printing solution	Shares Services: IT	RO	Active	Percentage of toners replaced <u>NOTE:</u> Printing facilities available to staff at all times	100%	100%
% Alignment to RBN integrated, coordinated,	alignment to RBN	Speechwriting	Research	RO	Active	Number of speeches compiled (RBN Annual Review)	1	1

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efficacy strategy % Alignment		ICT End User	Shares	RO	Active	Number of extensions	N/A	15
to RBN integrated,	alignment to RBN	Support	Services: IT			created and configured		
coordinated, efficacy strategy	integrated, coordinated, efficacy strategy December 2017					Number of telephone billing reports generated for various departments	300	150
% Alignment to RBN integrated, coordinated, efficacy strategy	alignment to RBN	Antivirus Monitoring	Shares Services: IT	RO	Active	Percentage of PCs with up to date anti- virus	70%	95%
% Alignment to RBN integrated, coordinated	alignment to RBN	Legal and Contract Management in the RBA	Shares Services: Legal	R1,318,020	Active	Number of litigious matters pending by the end of the reporting period	N/A	6
efficacy strategy	coordinated, efficacy strategy					Number of litigious matters finalised during the reporting period	N/A	2

	December 2017					Number of contracts and/or SLAs compiled across all client departments	N/A	33
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Research Programme	Research	R447,263	Active	Number of studies, surveys and research projects conducted and completed	3	2
% Alignment to RBN	100 % alignment to	Staff Debriefing	HSDS	R90,000	Active	Debriefing sessions held	2	4
integrated, coordinated, efficacy	RBN integrated, coordinated,	Programme				Number of employees referred for further intervention	N/A	11
strategy	efficacy strategy December 2017					Total Number of staff who are debriefed	28	83
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Coordination of Safety and Security Personnel Development	Protective Services	R420,000	Active	Percentage of training requests responded to	100%	100%

% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Protective services: Fleet management	Protective Services	R1,700,000	Active	Number of alleged deviations	0	0
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Security logistics	Protective Services	R600,000	Active	Percentage of the requested equipment purchased	100%	100%
% Alignment to RBN integrated,	100 % alignment to RBN	Archiving and updating of RBN buildings,	Infrastructure Maintenance	RO	Active	Number of drawings sorted, scanned and archived	N/A	4
coordinated, efficacy strategy	integrated, coordinated, efficacy strategy December 2017	stands and service drawings				Number of stands integrated on the existing RBN cadastral plans, realignment and subdivisions of stands <u>NOTE</u> : Stored plans and drawings to make them readily available	60	4
% Alignment to RBN integrated,	100 % alignment to RBN	Employee Wellness Program	HSDS	R20,000	Active	Number of consultations (new appointments and	120	79

coordinat efficacy strategy	ted, integrated, coordinated, efficacy strategy December 2017					follow up sessions) per month Number of group sessions coordinated Number of family therapy facilitated Number of debriefing sessions facilitated for the employees	33 22 2	12 16 5
						Number of staff debriefed	30	70
% Alignm to RBN integrate coordinat efficacy strategy	alignment to d, RBN	Stakeholder Management Programme	HSDS	R9,000	Active	Number of stakeholder meetings held	3	1
% Alignm to RBN integrate coordinat	alignment to d, RBN	Shared services: Finance programme	Shared Services: Finance	R2,000	Active	Number of Financial statements prepared and submitted to RBN departments	240	23
efficacy strategy	coordinated, efficacy strategy					Number of Clean Audit reports on financial statements	5	5
	December 2017					R-value of total income received (incl. Grants)	N/A	R216.47m
						R-value of debts collected (Rental property)	R4.5m	R6.09m

						R-value of debts collected (Water and rates e.g. waste collection)	R840,000	R165,500
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy strategy December 2017	Maintenance of RBA VIP programme	Shares Services: HR	RO	Active	System uptime percentage <u>NOTE:</u> Digital management of all payroll related matters, contracts, payments, new recruits, termination, etc.	100%	100%
% Alignment to RBN integrated, coordinated, efficacy strategy	100 % alignment to RBN integrated, coordinated, efficacy	Shared services: Human Resource Programme	Shares Services: HR	R148,846	Active	Number of Performance Management Agreements and development plans received	400	353
	strategy December 2017					Number of Performance Management Assessments received	800	228
						SDL Levy Paid to SETA Mandatory Grant Received from the SETA	R1.02m R100,000	R622,309 R56,144
						Number of employees benefitting from study assistance	N/A	16

						Number of employees benefitting from courses paid for by RBA	0	37
% Alignment to RBN	100 % alignment to	Community Relations	Secretary of Traditional	R625,000	Active	Number of Segoagoe published	4	1
integrated, coordinated, efficacyRBN integrated, coordinated, coordinated,information disseminationGovernanceefficacy coordinated,coordinated,disseminationImage: Coordinated,Image: Coordinated,		RBN Review – Supreme Council Opening	1	1				
strategy	efficacy strategy December 2017					Number of Kgotha Kgothe events hosted <u>Note:</u> Youth Kgotha Kgothe was facilitated	2	1
						Number of community attending Kgotha Kgothe	5,000	600
						Number of Dumela Phokeng events hosted	6	6
% Alignment to RBN	100 % alignment to	Traditional Governance	Secretary of Traditional	R862,000	Active	Number of Supreme Council sittings	7	4
integrated, coordinated, efficacy	RBN integrated, coordinated,	Programme	Governance			Number of Traditional Council meetings facilitated	6	4
strategy	efficacy strategy December					Number of Makgotla Executive meeting facilitated	2	2
	2017					Number of cases reported and documented in the Tribal Court	N/A	67

Sustainability and growth: Respecting our resources as	R value of external funds sourced and accessed	R value of external funds sourced and accessed	R596,400,000. 00 sourced and accessed December	Emergency Medical Rescue Services for	HSDS	RO	Active	Income generated from services rendered at Bakubung mine	R1.8m	R915,000
intergeneration al assets and achieving inclusive growth and full employment in the long term	(including SLPs and investments	(including SLPs and investments)	2016	Local mines				Income generated from services rendered to Rasimone mine	R1.86m	R2.1m